

# 2024 Sustainability Report



# The 4 Pillars of our Sustainability Approach

Lasting value creation for our stakeholders by demonstrating the highest standards of stewardship whilst actively monitoring and seeking to diminish any adverse impacts that the Company's decisions and activities may have on future generations.











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**ABN** 67 062 409 303



The critical role that nuclear energy has to play in reaching net zero was recognised at COP28 with more than 20 countries launching a declaration to triple nuclear energy generation capacity by 2050.

# Message from the Chief Executive Officer

It was widely accepted in the lead-up to COP28 that the world was not transitioning fast enough to meet the Paris Agreement on Climate Change's 1.5°C target set for the maximum increase in the average global temperature by 2050. Although significant progress has collectively been made by individuals and corporations, it was generally agreed that not enough has been done to remain on the required trajectory to reach this target. To illustrate this point, the International Energy Agency estimates that honouring of the energy related pledges made during COP28 would result in a reduction of about four metric gigatons ("Gt") of global greenhouse gas ("GHG") emissions by 2030 – still leaving a substantial gap of the estimated 22 Gt that will be required to prevent an increase of more than 1.5°C by 2050.

The critical role that nuclear energy has to play in reaching net zero was recognised at COP28 with more than 20 countries launching a declaration to triple nuclear energy generation capacity by 2050. Peninsula Energy's ("Peninsula" or "the Company" or "the Group") will contribute to this challenging goal in support of nuclear generation's future contributions to society as the Company successfully executes its action plans to restart mining operations at the Company's flagship Lance Projects ("Lance") located in Wyoming, United States.

Recognising the ever increasing importance of sustainability related matters, the Company established a Sustainability Committee, comprising of three non-executive Board members, in May 2024. The overriding purpose of this Committee is to assist the Board in fulfilling its oversight responsibilities in relation to the Company's sustainability-related matters.

# Sustainability Highlights 2024

During the 2024 financial year Peninsula wanted to gain a better understanding of the Group's forecasted carbon emissions for Lance, with a view to using the forecasted carbon emissions as baseline data to identify opportunities to reduce those emissions and to be able to measure and track identified emission saving initiatives in the future. To assist with the quantification of forecasted carbon emissions for Lance, the Company secured the services of independent environmental experts. The outcome of this study concluded that Lance would produce approximately 53.4 kg CO $_2$  per kg of U $_3$ O $_8$  produced, consisting of estimated Scope 1, Scope 2 and Scope 3 emissions of 2.9 kg, 13.8 kg and 36.7 kg per kg of U $_2$ O $_6$  produced respectively.

In terms of safety, the Company's wholly owned subsidiary, Strata Energy Inc ("Strata"), owner of Lance, was awarded the Wyoming Governor's Safety Award during the Wyoming Mining Association Annual Convention in June 2024. This is the third year running that Strata has been honoured with this award that recognises the Company's commitment to safety and its outstanding record of seven consecutive years with no own employee lost time accidents. Lance did however record one lost time injury for an incident involving a contractor during the 2024 financial year.

The Company also continued its excellent track record on environmental and radiation related matters with no reportable incidents, exceedances of regulatory limits or non-compliance of permitting obligations identified during internal monitoring and regulatory inspections.







## Excellent environmental record

No reportable incidents, exceedances of regulatory limits or non compliance to permitting obligations



A decade of Community Energy Scholarships and Opportunity Scholarships



Awarded Wyoming Governor's Safety Award for the third year running

Recognises the Company's commitment to safety and its outstanding record of 7 consecutive years with no own employee lost time accidents.



# 1. Introduction

#### 1.1 About Peninsula Energy Ltd

#### **Corporate Strategy**

Peninsula's primary objective over the near to medium term is to successfully ramp-up uranium production at Lance, which is licensed to produce up to 3 million pounds  $\rm U_3O_8$  per year, using the low pH in-situ recovery ("ISR") method.

Protective liner installed at Ross Central Processing Plant



Successfully transitioning Lance into a low pH ISR operation will provide a platform for Lance to become a viable, long-term operation. Importantly, it will also improve the operating capacity, performance, and cost profile of Lance. Peninsula has received environmental approval to utilise the low pH recovery method within the entire Ross Permit Area at Lance, paving the way for the Company to develop new mining units.

Construction activities undertaken during the 2024 financial year include installation of monitoring wells and operating wells for Mine Unit three, completion of header house eleven, the building structure for header house twelve, new piping systems for ion exchange in the existing facility, a DAF clarifier system and building to house it, as well as sub-foundation work for the Phase II plant building expansion. Chemical storage is accomplished by utilising double walled tanks which were placed into a foundation system that acts as a secondary spill containment system. Additionally, concrete containment for the delivery vehicles was installed and any piping that is not within the containment structure is double-walled and sleeved, thereby minimising employee and environmental exposure to process chemicals.

Our mission: Uranium extraction for a green energy future





#### **Teamwork**

We encourage teamwork to improve performance and the achievement of common goals by providing our employees with a sense of belonging where they feel safe to share ideas and feel that their contributions are valued.



### **People**

The health and safety of our employees, contractors, and communities in which we operate is our number one priority. We value differences and show respect for the individual.



#### Integrity

We are committed to be honest, transparent, ethical, and fair and recognise the importance of building trust in relationships with our internal and external stakeholders. We strive to be a good corporate citizen.







Stewardship

We recognise that our decisions and

actions need to lead to responsible value

creation that requires us to be mindful of

the impacts that our decisions and actions

may have on our stakeholders, society,

future generations, and the environment.

### **Accountability**

We promote a culture whereby employees are encouraged to make decisions in a responsible manner and give due recognition to employee contributions.



#### **Simplicity**

We achieve efficiency by being responsive and agile through regular and clear communication and elimination of bureaucracy in our decision making.



#### **Innovation**

We encourage new ideas and the adoption of new technologies.



#### 1 INTRODUCTION

#### Approach to sustainability

At Peninsula, we have identified and acknowledge the importance of instilling a culture whereby the Company acts lawfully, ethically, and responsibly.

It is imperative for us to demonstrate principles of good corporate citizenship in all aspects of our operations as we continue to progress our production ramp-up at Lance whilst being able to clearly identify our impacts and areas of improvement in so far as it affects the following four pillars:

- Governance
- Employees
- Environment
- Social

In the determination of the pillars above, the Company identified the need to have a specific pillar dedicated to "employees", which is a slight departure from the more commonly known environment, social and governance ("ESG") to ("EESG").

We recognise that sustainability needs to be at the core of all four pillars as is evident from our definition of sustainable development:

"Lasting value creation for Peninsula's stakeholders by demonstrating the highest standards of stewardship whilst actively monitoring and seeking to diminish any adverse impacts that the Company's decisions and activities may have on future generations."

# Peninsula Energy's role in the achievement of the United Nations' Sustainable Development Goals ("SDGs")

The Sustainable Development Goals, which were adopted by the 193 United Nations member states, identified key areas of focus for inclusion in the world's comprehensive plan of action for achieving sustainable development.

Mining activities in general have the potential to contribute to all SDGs by enhancing their positive impacts or by preventing and mitigating their negative impacts on the economy, environment and people.

By bringing Lance into production at the end of calendar year 2024, Peninsula will make positive contributions towards achieving Goal 7: Affordable and Clean Energy and Goal 13: Climate Action by supplying uranium which is necessary for the low-carbon transition.

The Company recognises its responsibility towards minimising its impacts with regards to Goal 6: Clean Water and Sanitation and Goal 15: Life on Land due to the impacts that Lance's water use and land use can have on local communities and the environment.

Through its employment policies and procedures, remuneration practices and health and safety policies the Company is making meaningful contributions to Goal 8: Decent Work and Economic Growth. With proper management and monitoring of environmental impacts and a focus on recruitment and procurement from the communities in which the Company operates, the Company can play a role and contribute to Goal 11: Sustainable Cities and Communities.



## Peninsula's EESG goals

Peninsula has determined its high level EESG goals for 2024 and subsequent financial years as follows:

Table 1-1: EESG goals and progress during the pre-commercial production phase

| Pre-commercial production phase   | Progress  |
|---|---|
| Governance  | Governance  |
| Formally adopt a recognised sustainability reporting framework by the end of the 2024 financial year including independent third-party verification.  | Following publication of the draft Treasury Laws Amendment (Financial Market Infrastructure and Other Measures) Bill 2024 by the Parliament of Australia, formal adoption of a recognised sustainability reporting framework was deferred until promulgation of final legislation. Further details are provided in Section 1.2 Sustainability Standards and Guidance. |
| Establish a Sustainability Committee as a sub-committee of<br>the Peninsula Board to identify and monitor EESG risks and<br>opportunities and to monitor the Company's performance<br>against identified EESG objectives. | Achieved. A Sustainability Committee was established in May 2024 and this committee was tasked to develop a Charter defining the scope and responsibilities of the Committee. The Charter was adopted by the Board in July 2024.  |
| Develop and implement human rights due diligence procedures for all material contracts.   | Ongoing.  |
| Publication of a Sustainability Report on an annual basis as part of the Company's annual reporting cycle.  | This report is scheduled to be released with the Company's annual report and will satisfy this objective.   |
| 100% compliance on the Company's regulatory and statutory reporting obligations.  | Achieved. No instances of non-compliance identified.  |
| Environment   | Environment   |
| 100% compliance with applicable environmental laws, regulations, licenses, and permit conditions at Lance.  | Achieved for FY2024.  |
| Ongoing refinement of Peninsula's environmental reporting metrics to support meaningful reporting on the Company's performance against pre-determined targets during the commercial production phase.                     | Ongoing. In line with the Company's ongoing improvement of its internal processes and procedures, the Company purchased environmental monitoring database software (EnviroData) during FY2024. Installation is ongoing.   |
| Development and roll-out of action plans to report on Scope 2 and Scope 3 carbon emissions of Lance's entire supply chain.  | Completed a study in FY2024 to quantify baseline data of Lance's estimated emissions over the life of the project.  |
| Employees   | Employees   |
| KPI's for all employees to contain performance criteria related to health, safety, environmental and/or governance matters relevant to their areas of responsibility.   | KPI's containing health, safety, and environmental matters as well as sustainability reporting were included in the performance criteria for calendar year 2024.  |
| No fatal incidents, Lost Time Incidents and Recordable Injuries.  | No fatal incidents and Lost Time Incidents ("LTI") were recorded for the Company's own employees.   |
|   | One contractor LTI was recorded. In August 2023 a contractor suffered a broken arm, lacerations and bruising when a large steel assembly fell over causing the contractor to fall down some steps. Two minor recordable injuries were recorded.   |
|   | The combined Total Recordable Injury Rate ("TRIR") (including own employees and contractors) was 1.5, which is approximately 28.6% lower than annual reported averages for the U.S. "Other Metals" mining industry rates.   |
| No exceedances of radiation exposure limits to any employee or contractor working at Lance.   | Achieved for FY2024.  |
| Development and implementation of a diversity training module to be included as part of the induction program for all employees.  | The Company contracted an external party to assist with the development of a diversity, equity and inclusion ("DEI") training module which was included in the Company's annual training given to Lance employees and contractors during July 2024.   |

#### 1 INTRODUCTION

Table 1-1: EESG goals and progress during the pre-commercial production phase (continued)

| Pre-commercial production phase  | Progress   |
|--|--|
| Social   | Social   |
| Establish a Local Community Engagement Forum with quarterly meetings with local communities and other stakeholders.  | A Local Community Engagement Forum has not been established. However, arrangements to participate in meetings with the County Commissioner's Group on a quarterly basis has been formalised. The Company has delegated responsibility to one of its staff members to attend the quarterly meetings of the Local Emergency Planning Commission and the Company will continue with its membership of the Sundance Chamber of Commerce. |
| At least two of the annual bursaries and scholarships awarded should be awarded to females.  | No bursaries and scholarships were awarded during FY2024.  |
| 100% compliance with the Company's Environmental Management Plan and Radiation Protection Plan.  | Achieved.  |
| Develop and implement procedures to enable reporting of local procurement spending from local suppliers and contractors as a percentage of Lance's total procurement spending. | The Company is in the process of implementing new accounting software at Lance and the need to be able to produce reports on local procurement spending is part of the scope. The functionality is expected to be available by September 2024.   |
| More than 80% of employees to be employed locally from the communities in which we operate.  | Achieved. 85% of employees at Lance are from local communities. In assessing performance against this criteria, Sundance, Moorcroft, Hullet, Gilette & Pine Haven have been determined to be the local community areas.  |
| Continued support to act as custodian of the website for the Little Missouri Headwaters Cultural Heritage Project.   | Achieved. The Company is continuing to act as custodian.   |

#### Table 1-2: EESG goals during the commercial production phase

#### Commercial production phase

#### Governance

Publication of a Sustainability Report on an annual basis as part of the Company's annual reporting cycle.

Develop and implement monitoring and reporting requirements in line with the requirements of the Modern Slavery Act, 2018 (Australia)

100% compliance on the Company's regulatory and statutory reporting obligations.

#### Environment

100% compliance with applicable environmental laws, regulations, license, and permit conditions at Lance.

100% compliance with Lance's Environmental Management Plan and committed environmental monitoring procedures.

Reporting on the Company's performance related to environmental matters in terms of pre-determined targets.

Scope 1, 2 and 3 carbon emission reporting on Lance's entire supply chain and ongoing investigation and implementation of opportunities to reduce Lance's Scope 1 and Scope 2 emissions.

#### **Employees**

KPI's for all employees to contain performance criteria related to health, safety, environmental and/or governance matters relevant to their areas of responsibility.

No fatal incidents and LTIs and TRIRs to be 25% lower than annual reported averages for the U.S. "Other Metals" mining industry rates.

No exceedances of radiation exposure limits to any employee or contractor working at Lance.

By 2028 and subject to the availability of otherwise qualified candidates, females and/or members of minority groups should be well represented as directors and senior managers within the Company.

Table 1-2: EESG goals during the commercial production phase (continued)

#### Commercial production phase

#### Social

Quarterly Local Community Engagement Forum meetings with local communities and other stakeholders.

At least two of the annual bursaries and scholarships awarded should be awarded to females.

100% compliance with the Company's Environmental Management Plan and Radiation Protection Plan.

Employment of at least one person with a permanent disability.

More than 90% of employees to be employed locally from the communities in which we operate.

Continued support to act as custodian of the website for the Little Missouri Headwaters Cultural Heritage Project.

#### 1.2 Sustainability standards and guidance

As part of the process to compile the Sustainability Report the Company conducted a number of literary reviews during the last three years to keep abreast of numerous policy documents and standards published to date, to guide the contents and level of disclosure in this report.

These include the Paris Agreement on Climate Change, Global Reporting Initiative ("GRI") issued by Global Sustainability Standards Board ("GSSB"), Task Force on Climate-related Financial Disclosures ("TCFD") issued by Financial Stability Board, World Economic Forum White Paper "Measuring Stakeholder Capitalism - Towards common metrics and consistent reporting", ASX Corporate Governance Council Principles & Recommendations, International Council on Mining & Metals ("ICMM") Mining principles - Performance expectations, World Gold Council - Responsible gold mining principles, The Mining Association of Canada - Towards Sustainable Mining ("TSM"), Responsible Mining Index ("RMI") Framework 2020, World Nuclear Association's "Nuclear Energy and Sustainable Development", World Nuclear Association's "Policy Responses to Climate Change", World Nuclear Association's "Uranium Stewardship", Principles of responsible investment, IFRS S1 General Requirements for Disclosure of Sustainability-related Financial Information and IFRS S2 Climate-related Disclosures.

Two significant reporting developments during the 2024 financial year were the Australian Government providing more clarity on the way forward in terms of climate disclosure and the publication of GRI14: Mining Sector 2024 by the GSSB.

## Treasury Laws Amendment (Financial Market Infrastructure and Other Measures) Bill 2024

Through the Treasury Laws Amendment (Financial Market Infrastructure and Other Measures) Bill 2024, legislation is proposed in Australia to mandate climate disclosure for certain entities under Chapter 2M of the Corporations Act 2001. In terms of the proposed criteria contained in the draft legislation Peninsula would be deemed to be a Group 3 entity requiring reporting compliance on financial years beginning on or after 1 July 2027. The proposed legislation will require a mandatory Annual Sustainability Report as part of an entity's Annual Financial Report. The Australian Accounting Standards Board ("AASB") are currently in the process of developing Australian Sustainability Reporting Standards that are expected to be aligned with IFRS S2, which, for a large part, are based on TCFD standards and guidance. The Australian Government also supports the adoption of IFRS S1 General Requirements for Disclosure of Sustainability-related Financial Information, but only where required to give effect to climate disclosure standards. Entities will also be required to obtain an assurance report over the Sustainability Report from their financial auditors.

The Company has decided to defer a final decision on the adoption of a formal framework to await the final outcome of the legislation currently being considered and will continue to monitor developments in this regard. In terms of the Company's internal processes it has commenced with its own action plans and road map assuming that the proposed legislation will be promulgated and is working towards early adoption.

## Third party review

A readiness review was undertaken by an independent third party as part of the Company's ongoing Sustainability Reporting roadmap. The review identified areas where internal controls around estimates disclosed in this report can be improved.

#### 1.3 EESG and the uranium industry

In its 2018 special report "Global Warming of 1.5°C" published by the Intergovernmental Panel on Climate Change, four pathways were identified to mitigate global temperature rises. All four pathways increased the use of nuclear power in relation to 2010, by an amount ranging from 59% to 106% by 2030, and from 98% to 501% by 2050.

As mentioned in the Message from the Chief Executive Officer, it is widely accepted that the world is not transitioning fast enough to meet the Paris Agreement on Climate Change's 1.5°C target set for the increase in the average global temperature by 2050.

The critical role that nuclear energy has to play in reaching net zero was recognised at COP28 with more than 20 countries launching a declaration to triple nuclear energy generation capacity by 2050.

To fully appreciate our business and our contribution to a cleaner future, some background information of uranium and how it is used to generate electricity is provided below.

#### What is uranium?

Uranium is a commonly occurring element found in soil, rock, and water nearly everywhere on Earth. In some locations, chemical and other conditions create higher concentrations of uranium. These higher concentrations are referred to as ore bodies or ore zones. As found in nature, uranium is slightly radioactive and has properties that make it a useful fuel for nuclear power plants.

Uranium occurs naturally in two principal forms (or isotopes), which are uranium-235 (0.7%) and uranium-238 (99%). Uranium-235 is the form most commonly used for nuclear energy production because the nucleus can be split in a controlled manner by a neutron. This process of splitting an atom is called fission. When the Uranium-235 atom is hit by the neutron, it absorbs it and splits into two smaller atoms of a different element. When the atom splits, it releases heat, radiation, and more neutrons, which go on to fission other uranium atoms and the process repeats itself in what is known as a chain reaction.

#### Nuclear power plants and benefits of nuclear energy

Contrary to popular belief, nuclear power plants do not use radiation to produce power. Instead, they use the heat produced during fission to produce the power, and the radiation is a by-product that is well contained within the reactor. The heat produced by fission is used to boil water and generate steam. The steam then turns giant turbines to produce electricity. Once the steam has passed through the turbines, it is cooled down and re-condensed to water for re-use.

#### Nuclear power plants and air quality

In operation, a nuclear power plant is a clean, zero-emission energy source. It does not burn like fossil fuels that can cause air pollution and add to greenhouse gases. Uranium as a fuel is both affordable compared to other energy sources and very efficient. For perspective on how efficient it is, just one ceramic pellet of uranium fuel the size of your fingertip produces the same amount of energy as approximately 570 litres of oil, 1 ton of coal or 480 cubic metres of natural gas.

#### Small footprint

Nuclear power plants produce more electricity on less land than any other clean-air source. By illustration, approximately 3 million solar panels covering approximately 190 square kilometres would be required to produce the same quantity of electricity as a typical 1,000-megawatt nuclear power plant that would require slightly more than 3 square kilometres. Also, nuclear production operates continuously regardless of time of day or weather conditions.

#### Minimal waste

Many people view the transportation, storage, and disposal of used nuclear fuel as an unsolvable problem. It should however be borne in mind that, as nuclear fuel is extremely energy dense, the used nuclear fuel that needs to be disposed of is a lot less than what people normally expect. To illustrate this point, it is estimated that all of the used nuclear fuel generated by the U.S. nuclear energy industry over the last 60 years would fit onto a football field and not exceed a height of 10

Used nuclear fuel rods can be recycled and re-used, thereby extending their carbon-free energy providing potential. This has been demonstrated with great success by the French nuclear program.

#### 1.4 Russia's invasion of Ukraine

Since the invasion of Ukraine by Russia in March 2022, some European Union ("EU") policymakers are seeing nuclear energy as an increasingly viable alternative to coal and LNG imports from Russia. Currently 13 of the 27 member states have nuclear power plants as part of their energy mix, with 104 nuclear reactors operating in these states.

Many countries, particularly in Europe, are reassessing their energy security strategies. Italy's lower house passed two motions in May 2023 to commit the government to consider the inclusion of nuclear power as an alternative and clean source of energy and France managed to establish a coalition of EU member states in support of nuclear energy as a means to ensure energy sovereignty and decarbonisation.

Many countries are considering expanding the punitive measures imposed in response to Russia's invasion of Ukraine to include restrictions on the importation and use of Russian sourced uranium. Countries such as Bulgaria, Czechia and Finland entered into agreements to replace Russian nuclear fuel imports. In the United States, the Prohibiting Russian Uranium Imports Act was signed into law on May 13, 2024. This Act came into effect on August 11, 2024, and will only allow for the importation of Russian origin uranium subject to waivers issued by the Secretary of Energy between the effective date and December 31, 2027, whereafter a complete ban will come into effect.

#### 1.5 EESG and in-situ uranium recovery

#### What is in-situ uranium recovery?

Lance is an ISR facility designed to recover uranium from mineralised underground deposits. Solution mining techniques are used to dissolve and recover uranium from the ore body in-situ. In-situ recovery, also known as in-situ leach ("ISL"), of uranium has been used in Wyoming as a uranium extraction method for more than five decades.

During production, the uranium-recovery solutions continually move through the aquifer from outlying injection wells to internal recovery wells. These wells can be arranged in a variety of geometric patterns depending upon the ore-body's configuration, the aquifer's permeability, and the operator's selection based upon operational considerations. Wellfields are often designed in a five-spot or seven-spot pattern, with each recovery (i.e., production) well located inside a ring of injection wells. Monitoring wells tapping into the ore-zone aquifer would surround the wellfield.

In addition, monitoring wells would tap into both the overlying and underlying aquifers. These monitoring wells are screened in appropriate stratigraphic horizons to detect lixiviant, should it migrate out of the ore zone (i.e., production zone). Should this ever occur the operator can quickly correct any migration.

Uranium is recovered and processed in a central processing plant ("CPP") into dry yellowcake. The yellowcake is packed into approved steel drums and trucked to an offsite facility that would continue the process of making nuclear fuel for use in a reactor.

#### Benefits of in-situ uranium recovery

Unlike conventional mining methods (underground or open pit), some of the major advantages of ISR mining are that environmental impacts and potential exposure to radiation for humans are minimised.

Compared to conventional mining methods, the advantages of the in-situ mining method utilised at Lance include, amongst others, lower dust generation, lower noise generation, lower greenhouse gas emissions, less visual impact disturbance, safer working conditions and smaller footprints.

#### In-situ uranium recovery and radiation

Licensed uranium recovery facilities operate in a highly regulated environment with numerous safety regulations and protocols developed over time aimed to ensure the safety of members of the public, the environment, and workers at licensed facilities. Radiation protection regulations for licensed uranium recovery facilities in Wyoming require licensees to keep occupational radiation doses and doses to members of the public as low as reasonably achievable ("ALARA").

#### In-situ uranium recovery and the use of acid

Peninsula is focused on advancing Lance from an alkaline insitu recovery operation into a low pH ISR operation.

Both sulfuric acid (low pH) and alkaline (carbonate) leaching have been used in ISR projects internationally for a number of decades. From a process perspective, acid leaching, in general, has the advantage of achieving a higher extraction of uranium over a shorter period of time. Low pH leaching as an extraction method has been used in mining in many areas in the United States and rest of the world with great success in its application. Seepage of residual solutions to areas beyond the wellfields is unlikely to occur in low pH ISR operations as porosity is reduced and there is a natural attenuation that is caused by reactions between affected constituents and adjacent barren rocks.

The Company's low pH Field Leach Trial ("FLT"), conducted to support its application to use low pH in-situ recovery, yielded positive results. Preliminary results indicated that the reverse osmosis treatment with permeate injection and pH adjustment required with alkaline ISR would not be required and that the pH could be increased to a level allowing final restoration without affecting injectivity. The FLT confirmed that groundwater restoration can be achieved as previously shown in laboratory tests and modelling. Further information on the FLT is provided in Section 4.3 Environmental Management Program.

Lance is the only United States uranium project that is authorised to use the low pH process.



#### 2.1 Corporate governance statement

The Company endeavours to apply the best practice recommendations of the 4th edition of the ASX Corporate Governance Council for the reporting period.

#### **Board composition**

The skills, experience, and expertise relevant to the position of each director who is in office at the date of this report are detailed in the Directors' Report of the Company's Annual Report for the year ended 30 June 2024.

The majority of the Company's Board members are non-executive, independent directors. When determining whether a non-executive director is independent, the director must not fail any of the following materiality thresholds:

- Less than 10% of Company shares are held by the director and any entity or individual directly or indirectly associated with the director;
- No sales are made to, or purchases made from any entity directly or indirectly associated with the director; and
- None of the directors' income or the income of an individual or entity directly or indirectly associated with the director is derived from a contract with any member of the economic entity other than income derived as a director of the entity.

Non-Executive Directors have the right to seek independent professional advice in the furtherance of their duties as directors at the Company's expense. Written approval must be obtained from the Chairman prior to incurring any expense on behalf of the Company.

The Board has formally adopted a Nomination Committee Charter and a separate Nomination Committee assesses the skills and competencies required on the Board.

## **Sustainability Committee**

During the 2024 financial year, the Board established a Sustainability Committee. The purpose of the Committee is to assist the Board in fulfilling its oversight responsibilities in relation to the Company's sustainability-related matters.

Key aspects of the Sustainability Committee's responsibility include matters related to the Company's governance, employees, health and safety, environmental stewardship, community engagement and sustainability reporting.

#### **Ethical standards**

The Board acknowledges and emphasises the importance of all directors and employees maintaining the highest standards of corporate governance practice and ethical conduct.

A Code of Conduct has been established requiring directors and employees to:

- Act honestly and in good faith;
- Exercise due care and diligence in fulfilling the functions of office:
- Avoid conflicts and make full disclosure of any possible conflict of interest;
- · Comply with the law; and
- Encourage the reporting and investigating of unlawful and unethical behaviour.

Directors are obliged to be independent in judgement and ensure all reasonable steps are taken to ensure due care is taken by the Board in making sound decisions.

#### **Diversity**

The Board has adopted a Diversity Policy. The Diversity Policy addresses equal opportunities in the hiring, training, and career advancement of directors, officers, and employees. The Diversity Policy outlines the processes by which the Board will set measurable objectives to achieve the aims of its Diversity Policy, with focus on gender diversity within the Company. The Company is committed to inclusion at all levels of the organisation, regardless of gender, marital or family status, sexual orientation, gender identity, age, disabilities, ethnicity, religious beliefs, cultural background, socio-economic background, and perspective. The Board is responsible for monitoring Company performance in meeting the Diversity Policy requirements, including the achievement of diversity objectives if and when such objectives are set. The Company is focused on providing a range of business and employment opportunities for all members of the communities in which it operates.

All personnel are employed and/or promoted on their merits.

#### Gender diversity

The Board is committed to workplace diversity and supports representation of women at the senior level of the Company and on the Board. Given the relatively small size of the Company at this point in time, the Board has not determined measurable objectives for increasing gender diversity.

The Board conducts all Board appointment processes in a manner that promotes gender diversity, including establishing a structured approach for identifying a pool of candidates, using external experts where necessary.

Following the resignation of Ms Rachel Rees in April 2024, the Company no longer has any female Board members.

The Company and its consolidated entities have six (2023: four) female employees:

- a project geologist;
- an accounts payable clerk;
- a land administrator;
- a purchasing specialist;
- a senior accountant; and
- a cleaner.

Female employees represent approximately 12% (2023: 10%) of the total employees of the Group.

#### Climate change policy

Peninsula recognises that it has a responsibility to reduce greenhouse gas emissions that may contribute to climate change. The Company aims to assist in reducing reliance on fossil fuels and harmful emissions caused by fossil fuels as the planned uranium production by the Group will be used by nuclear power plants to generate electricity. The Company will actively look for ways in which the amount of energy resources used in its mining activities can be reduced.

During the 2024 financial year the Company commissioned a life cycle assessment to quantify the estimated greenhouse gas emissions for Lance. The outcomes of this assessment will be used as a baseline for Lance's greenhouse gas emissions to identify and monitor progress of possible areas where Lance's impacts may be reduced.

#### **Human rights policy**

Peninsula recognises the importance of respecting human rights as contained in the guidance provided by the United Nations Universal Declaration on Human Rights, the United Nations Guiding Principles on Business and Human Rights, the Voluntary Principles on Security and Human Rights and applicable constitutional statutes in Australia and the U.S. in which we operate.

#### **Trading policy**

The Board has formally adopted a Securities Trading Policy in line with Corporate Governance guidelines which restricts Directors and employees/consultants from acting on material information until it has been released to the market and adequate time has been given for this to be reflected in the security's prices.

#### Whistleblower and anti-bribery and corruption policy

The Company is committed to conducting all of its business activities fairly, honestly with integrity, and in compliance with all applicable laws, rules, and regulations. Its Board, management and employees are dedicated to high ethical standards and recognise and support the Company's commitment to compliance with these standards.

In particular, the Company is committed to preventing any form of corruption and bribery and to upholding all laws relevant to these issues, including the Anti-Corruption Legislation. In order to support this commitment, the Company has adopted this Anti-Bribery and Anti-Corruption Policy to ensure that it has effective procedures in place to prevent corruption and bribery.

#### Audit and risk management committee

The Audit and Risk Management Committee consists of three Non-Executive Directors. The Audit and Risk Management Committee has an independent Chairman. The number of directors on the Committee during the year is consistent with the ASX Corporate Governance Council ("CGC") recommendations. The Board considers the Committee to have the appropriate skills and expertise and is appropriate for the size of the Company. The Audit and Risk Management Committee operates under a formal charter.

The names and qualifications of those appointed to the Audit and Risk Management Committee are included in the Directors' Report of the Company's 30 June 2024 Annual Report. Please refer to Table 2 1: Attendance of meetings by Directors for details on the number of Audit Committee meetings held during the period under review as well as attendance thereof.

#### **Shareholder rights**

Shareholders are entitled to vote on significant matters impacting on the business, which include the election and remuneration of Directors, changes to the constitution and receipt of annual and interim financial statements. Shareholders are strongly encouraged to attend and participate in the Annual General Meetings of Peninsula Energy Limited, to lodge questions to be responded to by the Board and/or the Chief Executive Officer and can appoint proxies.

#### Risk management

The Board considers identification and management of key risks associated with the business as vital to maximise shareholder wealth. The Chief Financial Officer has been delegated the task of implementing internal controls to identify and manage risks for which the Board provides oversight. The effectiveness of these controls is monitored and reviewed as required. The current volatile economic environment has emphasised the importance of managing and reassessing the Company's key business, social and environmental risks.

#### Strategic risk review

As the nature of the Company's operations was going to change once construction and production activities commenced, the Board had identified the need to commission a company-wide strategic risk review, which was completed in October 2022.

During this strategic risk review, the Board's role was reaffirmed to be as follows:

- Set the Company's risk appetite;
- Identify the impacts and Company's responses to the following strategic risks:
  - Changes in the political environment;
  - Changes to the price of Uranium;
  - The occurrence of a major nuclear event;
  - · Company funding requirements;
  - Financial risks for the Company, including those stemming from liquidity constraints and Corporate Governance failures; and
  - Board compliance.
- Agree and approve a structure for risk management;
- Conduct risk oversight based on matters reported to the Board;
- Clarify roles and responsibility for crisis management; and
- Define the overall organisational culture.

Management's role was reaffirmed to be as follows:

- Create and embed a risk culture aligned to the identified strategic risks;
- Develop and maintain an active and interactive risk register whereby risks could be identified, assessed, managed, and monitored; and
- Report on risks in an appropriate manner.

During the identification and assessment of potential risks, the following key areas were considered:

- Operational matters;
- Reputation;
- Stakeholders;
- Organisational matters;
- Social aspects;
- Financial matters;
- Environmental matters;
- Regulatory and compliance;
- Health and safety;
- Technology; and
- Corporate culture;
- Systems and processes.

During the 2024 financial year an internal review and an update of the Company's risks was conducted. This review included employees from the Company's corporate office in Australia as well as key members of Strata's management team.

#### Remuneration policies

The Remuneration Committee is responsible for determining and reviewing the appropriate compensation arrangements and policies for the Key Management Personnel, in accordance with the policies and procedures outlined in the Remuneration Committee Charter. The Remuneration Committee reviews executive packages annually by reference to Company performance, executive performance, comparable information from industry sectors and other listed companies.

The Company's Remuneration Policy is to ensure remuneration packages properly reflect each person's duties and responsibilities and support the Company's business objectives. The Policy is designed to attract the highest calibre directors, executives, and senior staff, and reward them for performance which results in long-term growth in shareholder value. Executives and selected senior staff participate in the employee share, restricted share unit and option arrangements. The amount of remuneration for all Key Management Personnel of the consolidated group, including all monetary and non-monetary components, is detailed in the Remuneration Report within the Directors' Report. Shares given to Key Management Personnel are valued at the market price of those shares. Options are valued independently using a Black-Scholes model. The Board believes that the remuneration structure adopted results in the Company being able to attract and retain the best directors, executives, and senior staff to run the consolidated group. It will also provide executives with the necessary incentives to work and grow long-term shareholder value. The payment of cash bonuses, share awards and other incentive payments are reviewed by the Remuneration Committee annually as part of the review of executive remuneration and a recommendation is put to the Board for approval. All cash bonuses, share awards and other incentives must be linked to predetermined performance criteria. The Board can exercise its discretion in relation to approving incentives, cash bonuses and share awards and can recommend changes to the Remuneration Committee's recommendations. Any changes must be justified by reference to measurable performance criteria or other relevant circumstances applicable to the Company.

#### Remuneration committee

The Remuneration Committee consists of four Non-Executive Directors and has an independent Chairman, consistent with the ASX Corporate Governance Council recommendations. The names of the members of the Remuneration Committee are detailed in the 30 June 2024 Directors' Report. Please refer to Table 2-1: Attendance of meetings by Directors for details on the number of Remuneration committee meetings held during the period under review as well as attendance thereof.

During the 2024 financial year, the Remuneration Committee commissioned a bench-marking study to compare the Company's current remuneration structure and practices for Non-Executive Directors and certain key management positions to a selected group of market peers.

#### Nomination committee

The Board formally adopted a Nomination Committee Charter and formed a separate Nomination Committee comprising three Non-Executive Directors. The Company also has a procedure guideline for the selection and appointment of Directors.

New candidates are considered with reference to a number of factors which include, but are not limited to, their relevant experience, expertise and professional qualifications, compatibility with the existing Board and possession of complimentary skill sets, absence of conflicts of interest or other legal impediments to serving on the Board, credibility within the Company's industry and scope of activities and their overall integrity and reputation.

The Company has in place appropriate procedures to ensure that material information relevant to a decision to re-elect a Director is disclosed in the notice of meeting provided to security holders.

Please refer to Table 2-1: Attendance of meetings by Directors for details on the number of Nomination Committee meetings held during the period under review as well as attendance records. The names of those Non-Executive Directors appointed to the Nomination Committee and their attendance at meetings of the Committee are included in the Directors' Report of the Company's 30 June 2024 Annual Report.

#### 2 GOVERNANCE

#### Meeting attendance

During the financial year fourteen meetings of Directors were held. Attendances of Directors' meetings and committee meetings by each Director who held office during the financial year were as follows:

Table 2-1: Attendance of meetings by Directors

|                 |                                 | _                  |                                 |                    | Committee                              | Meetings           |                                 |                    |
|-----------------|---------------------------------|--------------------|---------------------------------|--------------------|--|--------------------|---------------------------------|--------------------|
|                 | Directors<br>Meetings           |                    | Nomination<br>Committee         |                    | Audit and Risk<br>Management Committee |                    | Remuneration<br>Committee       |                    |
| Directors       | Number<br>Eligible to<br>Attend | Number<br>Attended | Number<br>Eligible to<br>Attend | Number<br>Attended | Number<br>Eligible to<br>Attend        | Number<br>Attended | Number<br>Eligible to<br>Attend | Number<br>Attended |
| John Harrison   | 14                              | 14                 | 1                               | 1                  | 2                                      | 2                  | 2                               | 2                  |
| Wayne Heili     | 14                              | 14                 | -                               | -                  | -                                      | -                  | -                               | -                  |
| Harrison Barker | 14                              | 14                 | 1                               | 1                  | 2                                      | 2                  | -                               | -                  |
| Mark Wheatley   | 14                              | 13                 | -                               | -                  | 2                                      | 2                  | 2                               | 2                  |
| Rachel Rees     | 10                              | 10                 | -                               | -                  | -                                      | -                  | -                               | -                  |
| Brian Booth     | 14                              | 14                 | 1                               | 1                  | -                                      | -                  | 2                               | 2                  |
| David Coyne     | 2                               | 2                  | -                               | -                  | -                                      | -                  | -                               | -                  |

#### Management information systems

Lance has developed an Environmental Management System in accordance with ISO 14001 standards as well as a Quality Management System in accordance with ISO 9001 Standards. The Company received attestation verification from accredited auditors in April 2023 verifying conformance to both standards.

During FY2024 Strata maintained general functions related to the Environmental Management System and Quality Management System including risk review, setting and tracking of environmental and quality goals and objectives, and corrective action tracking. Management review and annual audits are planned to evaluate progress and continual improvement.



#### Vendor and contractor management

The Company has contractor management procedures as well as supplier review stipulations contained in the ISO 9001 Quality Management System that require the Company to review the health and safety programs and statistics, environmental and safety compliance, performance history or work references, training and certifications, costs, logistics, and customer service capabilities. Suppliers are reviewed prior to engagement in accordance with management procedures.

The Quality Management System requires an annual review of significant suppliers' performance on these and other considerations by the Management Review Team. The first reviews are planned for Q1FY2025 in support of the increased importance of suppliers being able to support the Company's ramp-up activities as Peninsula transitions to becoming a producing mining company in FY2025.

#### Other Information

Further information relating to the Company's corporate governance practices and policies has been made available publicly on the Company's website at <a href="https://www.pel.net.au">www.pel.net.au</a>.

#### 2.2 Regulatory environment

Compliance with rules and regulations can be quite complex. One of the key ways in which the Company manages this risk is through the recruitment of suitably qualified and experienced individuals internally and utilisation of external specialists in the various jurisdictions in which the Company operates.

#### Corporate regulatory environment

#### Australia

Companies operating in Australia need to comply with various laws and regulations, the requirements of which have been determined by the Australian Government and state and territory government agencies. These laws and regulations are designed to ensure fair competition, sufficient protection for the relevant parties, and integrity of Australia's markets. There are also international agreements that impact the Australian environment.

Peninsula Energy is listed on the Australian Stock Exchange ("ASX") which imposes additional financial reporting and filing requirements on the Company.

The Company further subscribes to the ASX Corporate Governance Council's Corporate Governance Principles. These principles require amongst others, commentary on how entities recognise and manage environmental risks and social risks.

As mentioned in 1.2 Sustainability standards and guidance, the Treasury Laws Amendment (Financial Market Infrastructure and Other Measures) Bill 2024 legislation is proposed in Australia to mandate climate disclosure for certain entities under Chapter 2M of the Corporations Act 2001.

#### **United States**

Similar to Australia, companies operating in the United States also have to comply with a wide range of laws and regulations relevant to their operations. The U.S. corporate regulatory environment could be described as complex due to multiple and overlapping regulations existing within the multi-level federal, state, and local governmental regulatory systems. The purpose of these systems is to ensure integrity, safety and to promote fair and ethical behaviours in business.



#### **Uranium regulatory environment**

#### International agencies and associations

There are a number of international agencies and associations who are key role players in the promotion of a safe and responsible nuclear industry. Peninsula recognises the important role that these agencies and associations have and values the guidance provided to ensure that the Company's policies and procedures are aligned with industry best practice.

#### International Atomic Energy Agency ("IAEA")

The International Atomic Energy Agency was established in 1957 and reports to both the United Nations General Assembly and the Security Council. The main purpose of the IAEA is the promotion of the peaceful use of nuclear energy. The IAEA is a recognised authority on matters such as nuclear safety (including radiation protection), the provision of safeguards against the misuse of nuclear technology or nuclear materials and the promotion of nuclear security standards and the implementation thereof.

Both Australia, where Peninsula Energy's corporate office is incorporated, and the United States, where the Lance Project is situated, are member states of the IAEA. A key aspect relating to the promotion of the peaceful use of nuclear of energy is the Treaty on the Non-Proliferation of Nuclear Weapons to which the United States is signatory and Australia a participant through ratification. The Company is required to report the total amount of uranium produced annually to the U.S. Department of Commerce. The U.S. Department of Commerce provides information on all uranium produced in the U.S. to the IAEA under the Additional Protocol to the Nonproliferation Treaty to provide assurance that all of the uranium produced by U.S. mines is used for peaceful uses only.

#### World Nuclear Association ("WNA")

The World Nuclear Association ("WNA") is an international association that was established to promote a wider understanding of nuclear energy by producing authoritative information, developing of common industry positions and ongoing participation and contribution to the energy debate. The WNA promotes nuclear energy as a sustainable source for electricity and readers of this report who would like to gain more information on nuclear energy, the nuclear fuel cycle, radiation and similar topics are advised to visit the WNA's website at www.world-nuclear.org.

#### U.S Federal and State Regulatory Bodies

#### U.S. Nuclear Regulatory Commission ("NRC")

The U.S. Nuclear Regulatory Commission was established by the U.S. Congress in 1974 as an independent agency to ensure the safe use of radioactive materials for civilian purposes while protecting people and the environment. The NRC regulates commercial nuclear power plants and other uses of nuclear materials, such as in nuclear medicine, through licensing, inspection, and enforcement of its requirements in the U.S. primarily through the Atomic Energy Act of 1954, as amended (the "AEA"). Regulatory activities include amongst others: direction-setting and policy making activities, radiation protection regulations and guidance, occupational and public dose limits and requirements, fire protection, safety culture, emergency preparedness and response and enforcement. The NRC provides oversight of the State of Wyoming primacy program administered by the Wyoming Department of Environmental Quality - Uranium Recovery Program described below.

#### U.S. Department of Transportation ("DOT")

The transportation of radioactive materials is governed by regulations established by the Department of Transportation ("DOT"). These regulations are promulgated in the hazardous materials regulations contained in Title 49 of the Code of Federal Regulations ("CFR").

#### U.S. Environmental Protection Agency ("EPA")

The U.S. Environmental Protection Agency is the competent authority in the U.S. dealing with the administration, regulation and enforcement of federal laws designed to protect the environment and human health.

#### Wyoming Department of Environmental Quality -Uranium Recovery Program ("WDEQ-URP")

Occupational and public exposures to radiation and radioactive materials at uranium recovery facilities in the State of Wyoming are governed by regulations issued by the Wyoming Department of Environmental Quality - Uranium Recovery Program ("WDEQ-URP"). Radiation standards are set by the NRC, and these may be adopted by individual states following development and approval of an "Agreement State" program by the NRC. Although the NRC does not directly license operations covered by approved Agreement State programs, the agency exercises ongoing oversight of these programs.

In addition to implementing regulations governing radiation protection, radioactive materials licenses are issued by the WDEQ-URP for ISR uranium facilities. These licenses include additional, specific requirements for implementation of radiation protection programs. In most cases, the license will incorporate commitments made by the licensee in the license application. The radiation safety staff must meet stringent qualifications requirements set by the NRC and be well versed in the requirements of the license and the license application in order to properly implement the radiation protection program.

#### In-situ recovery regulatory environment

The Company's operations in Wyoming are subject to a myriad of rules and regulations which are governed by multiple federal, state, and local authorities and cover all aspects of the Company's activities including exploration, construction, extraction, processing, disposal of waste, transportation of yellowcake, health and safety and restoration.

#### Environmental

Some of the more significant rules and regulations requiring to be complied with include:

- Atomic Energy Act of 1954;
- Clean Air Act of 1963;
- Clean Water Act of 1972;
- Comprehensive Environmental Response, Compensation, and Liability Act;
- Endangered Species Act of 1973;
- Federal Land Policy and Management Act of 1976;
- General Mining Act of 1872;
- National Environmental Policy Act;
- Resource Conservation and Recovery Act; and
- Safe Drinking Water Act.

#### Safety

The Occupational Safety and Health Act of 1970 is the primary law governing occupational health and safety in the U.S. In the State of Wyoming, this Act is administered by the Wyoming Occupational Safety and Health Administration. Radiation safety, which includes the protection of workers, the public, and the environment, is administered by the Wyoming Department of Environmental Quality Uranium Recovery Program.

#### Licenses and permits

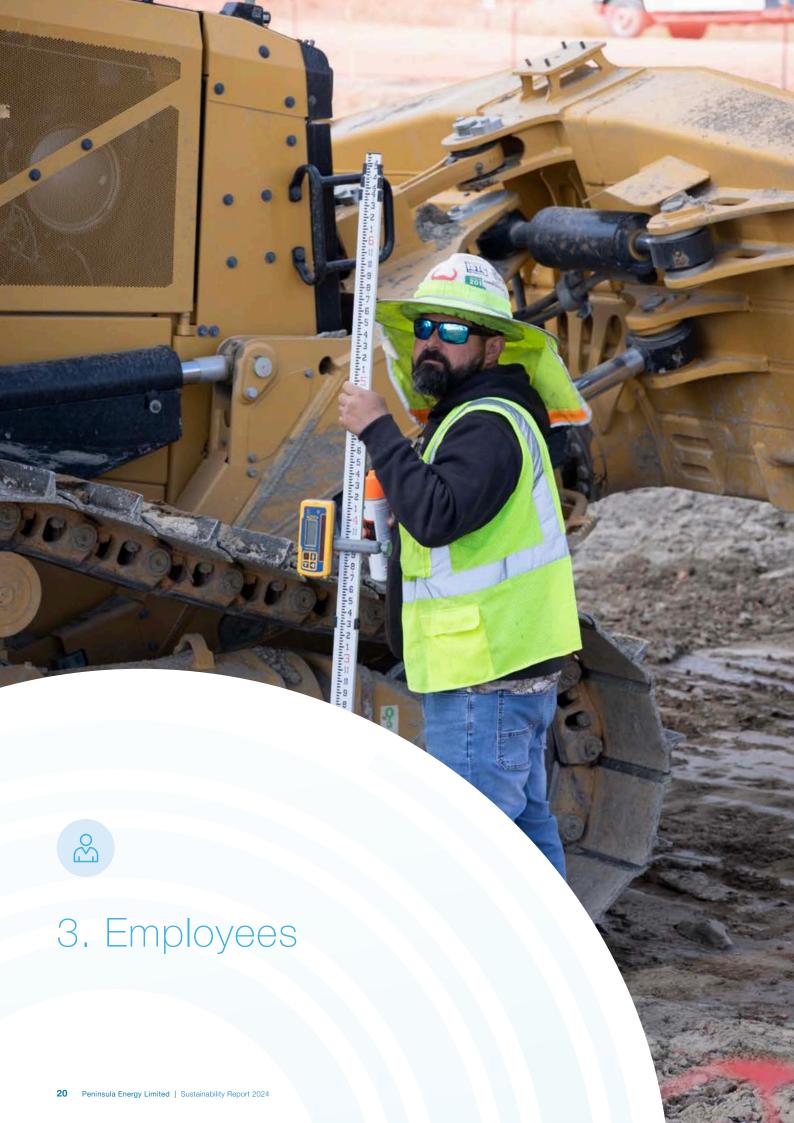
The following table contains a summary of the approved licenses and permits for Lance.

Table 2-2: Summary of approved licenses and permits for Lance

| Regulatory<br>Agency | Permit or License   |  |  |  |  |
|----------------------|---|--|--|--|--|
| EPA                  | Approval to Construct Retention Ponds   |  |  |  |  |
| EPA                  | Approval of Class III Aquifer Exemption   |  |  |  |  |
| USACE1               | Verification of Preliminary Wetlands Delineation  |  |  |  |  |
|                      | Verification of Kendrick Wetlands Delineation   |  |  |  |  |
| USACE                | Nationwide Permit Coverage Authorisation  |  |  |  |  |
| WDEQ-URP             | Radioactive Material License (this license expired on April 30, 2024, timely renewal application was submitted in March 2024) |  |  |  |  |
|                      | Existing license remains in effect until the renewal process is completed   |  |  |  |  |
| WDEQ/AQD             | Air Quality Authorisation   |  |  |  |  |
| WDEQ/LQD             | Permit to Mine  |  |  |  |  |
|                      | Underground Injection Control ("UIC") Class III Permit  |  |  |  |  |
|                      | Mineral Exploration Permit/Drilling Notification  |  |  |  |  |
|                      | Wastewater Pond Construction Permit (lined retention ponds and sediment ponds)  |  |  |  |  |
| WDEQ/                | UIC Class I Permit (deep disposal wells)  |  |  |  |  |
| WQD                  | Permit to Construct Domestic Wastewater<br>System   |  |  |  |  |
|                      | Stormwater WYPDES Permit (construction)   |  |  |  |  |
|                      | Stormwater WYPDES Permit (industrial)   |  |  |  |  |
|                      | WYPDES Permit (Pond underdrains, CBW French Drain)  |  |  |  |  |
|                      | Public Water Supply System – Permit to Construct  |  |  |  |  |
| SEO <sup>2</sup>     | Permit to Appropriate Groundwater for Mine Unit 1 and Mine Unit 2 ISR Wellfield   |  |  |  |  |
|                      | Permit to Appropriate Groundwater for Mine Unit 3 and Mine Unit 4 ISR Wellfield   |  |  |  |  |
|                      | Permit to Appropriate Groundwater to Ponds and Oshoto Reservoir   |  |  |  |  |

#### Notes:

- <sup>1</sup> U.S. Army Corps of Engineers
- Wyoming State Engineers Office



Peninsula is an equal opportunity employer that embraces diversity and associated benefits thereof. One of the Company's guiding principles contained in our Code of Conduct is integrity, where we expect our employees do the right thing, be honest, show respect and value differences. We further believe that we should recognise performance and celebrate success.

Table 3-1: Peninsula Energy Workforce

| Workforce                   | 2024 | 2023 |
|-----------------------------|------|------|
| Number of company employees | 51   | 42   |
| Number of external workers  | 3    | 4    |
| Total                       | 54   | 46   |

#### 3.1 Diversity

The Company recognises the benefits arising from employee and Board diversity, including a broader pool of high-quality employees, improving employee retention and motivation, accessing different perspectives and ideas, and benefiting from all available talent.

The Company is committed to inclusion at all levels of the organisation, without discriminating against gender, marital or family status, sexual orientation, gender identity, age, disabilities, ethnicity, religious beliefs, cultural background, socio-economic background, and perspective.

Table 3-2: Peninsula gender diversity

| Description               | Male | %      | Female | %     |
|---------------------------|------|--------|--------|-------|
| 30 June 2024              |      |        |        |       |
| Non-Executive Directors   | 5    | 100.0% | 0      | 0.0%  |
| Senior management         | 8    | 100.0% | 0      | 0.0%  |
| Other permanent employees | 37   | 86.0%  | 6      | 14.0% |
| Total                     | 50   | 89.3%  | 6      | 10.7% |
| 30 June 2023              |      |        |        |       |
| Non-Executive Directors   | 4    | 100.0% | 0      | 0.0%  |
| Senior management         | 9    | 90.0%  | 1      | 10.0% |
| Other permanent employees | 29   | 90.6%  | 3      | 9.4%  |
| Total                     | 42   | 91.3%  | 4      | 8.7%  |

#### 3.2 Health, safety and wellbeing

One of the Company's core values is the protection of the health and safety of our employees, contractors and members of the communities where we operate. We believe that all injuries, incidents and occupational illnesses can be prevented and that everyone should go home safe and healthy at the end of each workday. No work is so important that health or safety should be compromised.

To achieve our goal of zero injuries and work-related illnesses, we are committed to the following measures:

- We will promote healthy and safe behaviour as a core value in our culture;
- We will provide a working environment free of uncontrolled hazards:
- We will identify, control and, where possible, eliminate risks to the health and safety of our employees, contractors and the public;
- We will maintain exposures to radiation and radioactive materials to our employees and the public As Low As Reasonably Achievable ("ALARA");
- We will establish clearly defined safe operating practices and procedures and will train our employees and contractors in their use;
- We will provide the expertise and resources needed to maintain safe and healthy working environments;
- We will monitor and assess the management of health and safety at our operations in an effort to continually improve our overall performance; and
- We will comply with all applicable health and safety laws and regulations and will incorporate other measures including industry best practices to ensure that we have a robust, world-class health and safety management program.

All employees are expected to contribute to making Peninsula a healthy and safe place to work and are accountable for performing their jobs in compliance with this policy and our health and safety programs. All levels of management are responsible for ensuring there are no breaches of our health and safety practices and are expected to motivate and coach their team and to champion positive health and safety behaviours.

#### 3.3 Training

The Company has developed a comprehensive training program to ensure that all employees and contractors are familiar with the environmental, health, and safety aspects of their assigned tasks. In many cases, these requirements are specified by regulatory agencies with authority at the Company's operations. Training at in situ recovery facilities in Wyoming is regulated by several agencies due to different aspects of the operation.

In broad terms, the training program has been designed to cover regulations and agency requirements in the following key areas:

- Industrial safety training;
- Radiation safety training;
- Environmental protection training; and
- Other, including but not limited to:
  - Archaeological Resource Unanticipated Discovery Plan Training;
  - Environmental and quality management training;
  - · Transportation security training; and
  - Hazardous materials general awareness training.

Table 3-3: Safety training

| Safety training              | 2024 | 2023 |
|------------------------------|------|------|
| Number of training man hours | 930  | 758  |
| concerning safety            |      |      |

More information on the Company's spending on safety training is provided in Section 3.8 Education and professional development.

## 3.4 Health

#### Occupational exposure monitoring

Occupational and public exposures to radiation and radioactive materials at uranium recovery facilities in the State of Wyoming are governed by regulations issued by the Wyoming Department of Environmental Quality - Uranium Recovery Program ("WDEQ-URP"). These regulations are promulgated in the Uranium Recovery Rules and Regulations and govern operations at solution uranium recovery facilities in Wyoming.

This Company has a Radiation Protection Program ("RPP") to provide assurance that radiological protection measures, monitoring, and surveillance at Lance are performed in accordance with the applicable regulations, rules, and guidance to ensure the safe handling of radioactive materials. The primary goal of the RPP is to limit radiation exposures in the performance of job functions and to maintain all exposures As Low As Reasonably Achievable ("ALARA").

All employees and contractors at Lance who are working in restricted areas are issued with personal dosimeters which they wear at all times while on site. All employees leaving restricted areas are required to undergo surveys for contamination on their hands, feet and body and may be required to shower and change clothing before leaving the site.

External radiation levels are monitored by performing periodic surveys in areas where the potential exists to encounter elevated radiation levels. Surveys may be performed for gamma and beta dose rates depending on the area and the likelihood for personnel exposure. These areas include process piping and vessels where solutions may collect and trap radioactive materials containing significant quantities of uranium decay products that may contribute to elevated beta and/or gamma exposures.

Gamma dose rates at in-situ solution uranium recovery facilities are generally low. External exposure to gamma radiation may be maintained ALARA by minimising time in a radiation field, maximising the distance from a radiation source, and/or providing shielding between a potential contamination source and personnel. Gamma surveys are conducted at various locations at Lance at least once a month.

A bioassay program (urine and/or faecal) is used to ensure that exposures to radioactive materials are maintained ALARA. In those cases, in which air sampling results indicate that an action level may have been exceeded, the bioassay program assists in determining if an actual exposure to radioactive materials occurred and ultimately assist with additional actions to be taken.

The maximum calculated annual occupational doses for employees working at Lance for the year ended 30 June 2024 was 51 mrem (30 June 2023 was 58 mrem) which was well below the maximum allowed 5,000 mrem/year. The maximum calculated occupational doses for employees for the last five years are illustrated in Figure 3.1.

Figure 3-1: Maximum calculated occupation doses



#### Other

In addition to radiation exposure monitoring, the Company also monitors other environmental hazards such as noise, hazardous chemicals, airborne contaminants and gasses.

#### COVID

Depending on the jurisdiction, the Company follows the guidance provided by the Centre for Disease Control and Prevention in the United States and Australia.

#### 3.5 Safety

In June 2024, Strata received a Governor's Safety Award at the Wyoming Mining Association Annual Convention. This is the third year that the Company has received this award and is reflective of seven consecutive years with no lost time accidents for Company employees, emphasising the Company's commitment to safety.

The Company has an established Safety Committee. The main purpose of the Safety Committee is to communicate the importance of safety and to help identify and mitigate unsafe work conditions and practices. The Safety Committee consists of the Manager of Health, Safety, and Environment and at least four volunteer non-supervisory members. The Company's Board regularly conducts reviews of the Safety Committee's activities.

Safety Committee meetings are held monthly or more often as required.

Regularly scheduled safety meetings are also held with all of the Company's employees working at Lance. The purpose of these meetings is to encourage communication concerning health and safety at the facilities. Management may also use this opportunity to provide employees with information concerning new safety requirements, refresher training in current requirements, and other health and safety topics of interest. Employees are encouraged to use this opportunity to inform management of safety concerns.

"Tailgate" safety meetings are held with the Company's employees and contractors working at Lance for safety concerns specific to their job tasks. The purpose of these "tailgate" meetings is to encourage communication concerning health and safety relating to day to day assignments. The immediate supervisor conducts these meetings.

Contractors and their employees are bound by the same safety rules and regulations as the facilities at which they work.

The Company has an Emergency Response Plan that contains procedures that have been developed to cover specific categories of emergencies that could occur at Lance. Through an established Memorandum of Understanding with Crook County, employees at Lance actively engage with the Crook County emergency response agencies, including joint emergency exercises, site tours and planning sessions.

The following table provides information on Lance's Lost Time Incidents ("LTI"), Medical Aid rates and Total Recordable Injury Rates ("TRIR"). Lance's TRIR is also benchmarked against the available average TRIR for the U.S. "Other Metals" mining industry which includes uranium mining as determined by the U.S. Department of Labor and Statistics.

Table 3-4: Safety statistics for the years ended 30 June 2024 and 30 June 2023

|                         |                        | LTI    |      | Medical Aids |      | U.S. Other                        |  |
|-------------------------|------------------------|--------|------|--------------|------|-----------------------------------|--|
|                         | Number of hours worked | Number | Rate | Number       | Rate | Metal Mining<br>TRIR <sup>1</sup> |  |
| Year ended 30 June 2024 |                        |        |      |              |      |                                   |  |
| Employees               | 82,288                 | 0      | 0    | 2            | 4.86 | 2.1                               |  |
| Contractors             | 50,984                 | 1      | 3.92 | 0            | 0    | 2.1                               |  |
| Combined                | 133,272                | 1      | 1.50 | 2            | 3.0  | 2.1                               |  |

In August 2023 a contractor suffered a broken arm, lacerations and bruising when a large steel assembly fell over causing the contractor to fall down some steps.

| Year ended 30 June 2023 |        |   |   |   |      |     |
|-------------------------|--------|---|---|---|------|-----|
| Employees               | 65,232 | 0 | 0 | 2 | 6.13 | 2.1 |
| Contractors             | 27,377 | 0 | 0 | 0 | 0    | 2.1 |
| Combined                | 92,609 | 0 | 0 | 2 | 4.32 | 2.1 |

#### Notes:

Available data is for 31 December 2022

#### 3.6 Performance recognition

The Company has an established Remuneration Board Committee that acts on behalf of the Board and that provides Non-Executive Director oversight of the Company's remuneration practices.

Included in the Remuneration Committee's mandate are reviews of the overall effectiveness of the Company's shortterm and employment equity plans to ensure that these are effective in the achievement of the Company's objectives. Key Performance Indicators ("KPIs") used are designed to also contain elements related to the attainment of health, safety and environmental performance metrics.

#### 3.7 Wellbeing

The Company provides private medical health coverage as a standard condition of employment for United States based employees.

This private medical health coverage includes support for emotional health related matters as well as tools and programs to support employees' general health and wellbeing. Virtual counselling, online therapy, support programs for autism, eating disorders and substance use and programs to help life events are just some examples of support provided.

#### 3.8 Education and professional development

The Company believes that employee work performance is vital to the success of our organisation. Employees are eligible for reimbursement of professional education that will assist the employee in performing his or her essential job functions and related travel costs approved by the organisation. Technical training is also essential due to the fast paced, ever-changing environment of today. We are committed to developing our personnel, consistent with the Company's objectives.

The Company has two qualified Radiation Safety Officers who receive biannual refresher training. During the year, the Company's Health and Safety Specialist received extensive training and advanced to a Radiation Safety Technician. Following this, a new person was appointed in the role of Health and Safety Specialist from internal resources as part of ongoing career development.

During the year personnel participated in various training courses covering a variety of areas including health safety & environment, and finance and administration. Members of the Company's United States management team also attended the 2024 Wyoming Mining Association Annual Convention, as well as the National Mining Association Uranium Recovery Workshop held in June 2024.

Table 3-5: Training and professional development spending

|                   | 2024   | 2023   |
|-------------------|--------|--------|
| Workforce         | US\$   | US\$   |
| Training          | 4,376  | 11,064 |
| Health and safety | 3,449  | 10,504 |
| Administrative    | 927    | 560    |
| Professional dues | 4,932  | 2,573  |
| Health and safety | 1,512  | 345    |
| Administrative    | 3,420  | 2,228  |
| Safety awards     | 5,092  | 5,555  |
| Total             | 14,400 | 19,192 |



#### 4 ENVIRONMENT

#### 4.1 Environmental risk management

Peninsula Energy is committed to the protection of the environment for the benefit of the current and future generations. Environmental excellence is essential to the long-term success of our enterprise. To achieve our goal of minimising and mitigating our impacts on the environment, we are committed to the following measures:

- We will promote protection of the environment as stewardship as a core value in our culture;
- We will identify, seek to diminish and, where possible, eliminate adverse impacts on the environment from our activities:
- We will establish clearly defined practices and procedures to protect the environment and will train our employees and contractors in their use;
- We will provide the expertise and resources needed to ensure protection of the environment;
- We will establish, maintain, improve and encourage effective participation in programs to eliminate or minimise our impacts, conserve resources, minimise emissions and manage waste;
- We will monitor and assess the management of environmental protection at our operations in an effort to continually improve our overall performance; and
- We will comply with all applicable environmental laws and regulations and will incorporate other measures including industry best practices to ensure that we have a robust, world-class environmental management program.

All employees and contractors of Peninsula are expected to consider the impacts of their work on the environment and are accountable for performing their jobs in compliance with this policy and our environmental management program. All levels of management are responsible for ensuring there are no breaches of our environmental practices.

The Company's environmental management system provides for methods to assess environmental risk and determine significant environmental aspects of the operation.

The Company's environmental management system provides for methods to assess environmental risk and determine significant environmental aspects of the operation. It also identifies the mitigating controls that are in place to minimise the risk. Some of the more significant environmental aspects for Lance that are actively managed and controlled include the following:

- Potential impacts to surface water from spills of injection or production lixiviant;
- Potential impacts to groundwater from injection well or deep disposal well integrity failure, or inadequate drill hole abandonment;
- Potential impacts to waterfowl from liquid or sludge stored in ponds;
- Potential impacts to cultural or palaeontological resources from ground disturbance;
- Increase in byproduct sludge volume in ponds from low pH mining;
- Potential release from offsite transportation of uranium yellowcake, loaded resin, byproduct waste, or bulk chemicals; and
- Potential reputational impacts due to impacts on cultural resources or negative perception from tribal consultations.

#### 4.2 Lance's estimated carbon footprint

During the 2024 financial year the Company commissioned a life cycle assessment to quantify Lance's Scope 1, 2 and 3 carbon footprint using the Company's August 2023 Life of Mine study as basis. The purpose of this assessment was to determine, even though Lance was not yet in production, whether it was able to project the Group's forecasted carbon emissions for Lance with a view of using the forecasted carbon emissions as baseline data to identify opportunities to reduce those carbon emissions and to be able to measure and track identified carbon saving initiatives in future. To assist with the quantification of forecasted carbon emissions for Lance the Company secured the services of independent environmental experts and the outcome of this study concluded that Lance would produce approximately 53.4 kg CO<sub>2</sub> per kg of U<sub>3</sub>O<sub>8</sub> produced.

The study found that Scope 1 emissions (combustion activities occurring at site) are expected to contribute around 2.9 kg  $\rm CO_2$  per kg of  $\rm U_3O_8$  produced, predominantly driven by the direct  $\rm CO_2$  released on site from the combustion of diesel and propane used for wellfield drilling activities and processes of heating and drying.

Scope 2 emissions (indirect GHG emissions from the consumption of purchased electricity and heat) are expected to contribute around 13.8 kg  $\rm CO_2$  per kg of  $\rm U_3O_8$  produced, driven by the imported electricity mix, which is composed of 53% fossil fuels.

Upstream and downstream Scope 3 emissions (indirect emissions such as the extraction and production of purchased materials and fuels, transport-related activities in vehicles not owned or controlled by the reporting entity) contribute 36.7 kg  $\rm CO_2$  per kg  $\rm U_3O_8$  produced. The impacts are primarily driven by the consumption of sodium hydroxide, sulphuric acid, hydrochloric acid and the transport of sulphuric acid.

The top three most significant  ${\rm CO_2}$  contributors to the production of  ${\rm U_2O_2}$  are expected to be:

- 12.1 kg CO<sub>2</sub> equivalent per kg U<sub>3</sub>O<sub>8</sub> associated with the embodied impact of electricity required for wellfields extraction. The mix from sourced electricity comprises 35.2% hard coal, 2.2% oil, 15.6% natural gas, 3.9% hydropower, 0.6% recovered energy, 26% wind power, and 16.5% market purchases.
- 10.0 kg CO<sub>2</sub> equivalent per kg U<sub>3</sub>O<sub>8</sub> is associated with the sodium hydroxide used in the processing plant. The driving force behind the embodied impact of sodium hydroxide is the electricity consumption (56%) associated with its production via electrolysis method. This coupled with the large quantity of sodium hydroxide required in the processing plant (7.0 lb per lb U<sub>3</sub>O<sub>8</sub>), drives the overall climate change impact within the U<sub>3</sub>O<sub>8</sub> production process.
- 8.0 kg CO<sub>2</sub> equivalent per kg U<sub>3</sub>O<sub>8</sub> is associated with the sulphuric acid used in the processing plant. The driving force is the large amount of sulphuric acid used for leaching of the uranium-containing ore (69.0 kg sulphuric acid per kg U<sub>3</sub>O<sub>8</sub>). The embodied impact of sulphuric acid is driven by the production of sulphur (43%) which is mainly sourced as a by-product from the petroleum industry.

The primary limitation of this study was uncertainty associated with the data used, which is forward-looking looking over the entire expected life of the operation results in a  $\pm$  20% uncertainty of the data source.

#### 4.3 Environmental Management Program

The Company adopted a comprehensive Environmental Management Program that formalises the approach for instituting sound environmental management practices at Lance. This program is designed to ensure compliance with applicable regulatory requirements and apply best management practices.

The environmental protection and monitoring requirements for Lance are primarily determined by Wyoming Department of Environmental Quality ("WDEQ") permit and license requirements. The environmental surveillance programs include routine monitoring and analysis of water, air, soil, sediment, and vegetation within the permitted areas and surrounding environs to ensure compliance with WDEQ rules and regulations and that Lance does not cause any adverse environmental impacts. The monitoring programs are designed to provide environmental control based on many years of industry monitoring experience in conjunction with guidance and suggested practices from the relevant regulatory agencies.

#### Water

The Company recognises that Lance is in a water scarce area and process flows have been optimised to minimise the amount of water used. Water that is extracted from the ore body during the uranium recovery process is returned to the wellfields on a continuous basis, thereby reducing water consumption.

Water used during the uranium extraction process is also cleaned through reverse osmosis during the wellfield restoration process, effectively improving groundwater quality.

The primary risks to groundwater at Lance are excursions of mining solutions into unaffected aquifers and long-term migration of affected fluids to adjacent, useable sources of water. This is controlled by well construction and testing techniques, maintenance and an inward hydraulic gradient during recovery and restoration operations, and groundwater restoration where the goal is to achieve baseline water quality post mining to ensure no effect on adjacent aquifers. The effectiveness of these mitigative efforts is confirmed through rigorous monitoring programs as described below:

There are three distinct phases of the groundwater and surface water monitoring programs.

#### Preoperational water monitoring

Preoperational water monitoring is performed as a part of the site characterisation process. Preoperational sampling establishes baseline water quality in overlying, production, and underlying aquifers and local surface water features, which provides a basis for comparing operational monitoring data. Preoperational monitoring is also performed to determine groundwater and surface water quality in the area surrounding the active mining areas and lined retention ponds to allow monitoring impacts during operations.

#### Operational water monitoring

Operational water monitoring is performed to ensure that Lance's facilities are constructed and operated correctly to avoid adverse impacts on water quality. This is accomplished by comparing the operational monitoring data with preoperational data to determine whether mining operations are adversely affecting water quality. Operational data is analysed from underlying, overlying, and production aquifers and surface waters and compared with preoperational data to determine whether mining activities are having an effect on water quality. Operational data from wells and surface water features located in the surrounding areas allows determination of impacts to these resources from operations.

Operational monitoring includes private wells near active wells and any surface water features that lie within Lance's licence boundary.

Data gathered as part of operational monitoring include general water levels, conductivity, pH, water quality and radionuclides.

#### 4 ENVIRONMENT

#### Post operational wellfield groundwater monitoring

Post operational water monitoring is performed during and after groundwater restoration activities and is used to determine the effectiveness of restoration processes. The restoration monitoring provides data for comparison with the approved groundwater restoration goals.

Table 4-1: Liquid effluent management

| Description  | Unit      | 2024   | 2023   |
|--|-----------|--------|--------|
| Annual amount of liquid effluent generated and released into the environment | m³ / year | 25,329 | 50,012 |
| Number of evaporation / retention ponds                                      | Nr        | 1      | 1      |
| Total size of evaporation / retention ponds                                  | На        | 1.21   | 1.21   |
| Cumulated storage capacity of the evaporation / retention ponds              | m³        | 41,519 | 41,519 |

Table 4-2: Water consumption

| Description                          | Unit                  | 2024   | 2023   |
|--------------------------------------|-----------------------|--------|--------|
| Water withdrawn from the environment | m <sup>3</sup> / year | 35,720 | 57,073 |
| Water released                       | m³ / year             | 0      | 0      |

#### Air quality

#### Monitoring programs

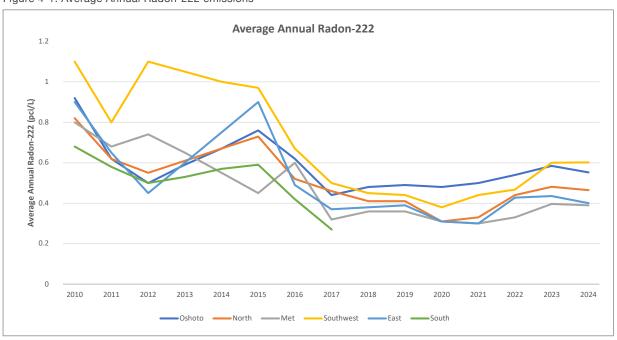
Lance's environmental monitoring program includes routine monitoring and analysis of air samples within the permitted areas and surrounding environs to ensure compliance with federal and state rules, regulations and permit requirements. The air monitoring programs are designed to provide maximum surveillance for environmental control and are based on many years of monitoring experience in conjunction with guidance and suggested practices from regulatory agencies.

Operational monitoring is performed to determine whether mining operations are having an impact on air quality. Airborne particulate sampling is performed at the locations specified in the WDEQ-URP License and Lance's RPP. This is accomplished by comparing the operational monitoring data with preoperational data. NRC guidance recommends continuous air particulate and radon samples at the locations selected for preoperational monitoring.

Specifically, monitoring is performed for natural uranium, thorium-230, radium-226 and lead-210, radon-222.

None of the measurements taken during the reporting period exceeded regulatory limits. Airborne particulate and radon gas monitoring since the beginning of operations have shown concentrations that are essentially at background. This data is used to determine the annual dose to the public, which is consistently well below regulatory limits. Figure 4.1 below shows the average annual Radon-222 concentrations relatively consistent with and mostly below background levels (the Southwest station is considered background).

Figure 4-1: Average Annual Radon-222 emissions



#### Dust control on public roads

The Company is providing dust control measures to mitigate the dust generated by all traffic (not limited to dust generated by Lance related traffic) traversing roads totalling approximately 11.5 miles as agreed to with the Crook County in terms of two Memoranda of Understanding executed in 2013 (for 8.5 miles) and 2024 for an additional 3 miles). During the period under review the Company has spent US\$ 32,350 (2023: US\$ Nil) on these dust control measures.

#### Radiation

The environmental surveillance program includes routine monitoring of direct radiation levels at selected environmental monitoring stations to ensure compliance with federal rules and regulations. In addition to routine direct radiation monitoring at the environmental monitoring stations, non-routine monitoring may be performed in areas where it is suspected that operational activities may have resulted in the deposition of radioactive materials. It is expected that the wellfields will contribute 70% of the radiological emissions.

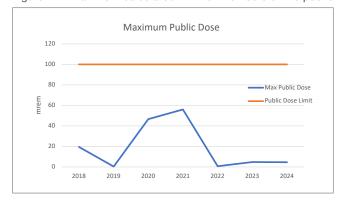
An annual ALARA Audit Report, prepared by an independent specialist, is submitted to the WDEQ – Uranium Recovery Program ("URP"). The 2024 ALARA Audit Report, covering calendar year 2023, was completed in March 2024 and included a review of the following elements:

- Organisational structure;
- Employee exposures and incurred doses;
- Bioassay results;
- Inspection results;
- Contamination control;
- · Radiation work permits;
- Respiratory protection program;
- Documented training program activities;
- · Radiation safety meetings;
- Radiological survey and sample results;
- Reports on overexposures;
- Standard operating procedures;
- Radiation protection program;
- Emergency preparedness;
- Environmental monitoring program and public dose; and
- Quality Assurance Program.

The CY2023 ALARA Audit Report did not identify any exceedances of regulatory limits.

The maximum calculated Total Effective Dose Equivalent ("TED") for any potentially exposed member of the public in 2024 was 4.59 mrem (2023: 4.67 mrem) for a hypothetical public resident at the Oshoto monitoring location, primarily due to radon dose. In all cases, the estimated public doses were well below the 100 mrem/year limit (including radon). The calculated TED for members of the public over the last 7 years is illustrated in Figure 4.2 below.

Figure 4-2: Maximum calculated TED for members of the public



#### Soil and sediment

Soil and sediment monitoring are performed to ensure that releases at Lance are not affecting soil and sediment radionuclide concentrations. Records are kept of the total number and volume of all mining solution spills. Considerable effort is made to control silt and sediment runoff from disturbed areas through the use of berms, leak detection systems and field monitoring inspections that are conducted during every shift.

The Company did not record any reportable mining solution spill incidents during the period under review.

#### 4 ENVIRONMENT

#### Waste management

The Company's Lance operation has a strong focus on recycling to maximise the number of items that would have become production waste and thereby effectively reduces the Company's carbon footprint.

#### Solid waste

Solid waste includes solid material and equipment that are not generated by source material recovery, or which have been successfully decontaminated and will include hazardous and non-hazardous waste. Non-hazardous materials may include construction debris, office trash, and decontaminated material and equipment. Non-hazardous materials are stored in commercial trash containers and are disposed of by a contracted waste disposal operator to a permitted municipal landfill.

#### Hazardous waste

The environmental management program developed for Lance includes storage and disposal procedures for a wide variety of wastes, including used tyres, motor oil, batteries, fluorescent lamps, computers, monitors and electronics.

#### Radioactive waste

Radioactive waste includes by-product material in the form of process solids (e.g., filter media, resins), contaminated soil, equipment and parts, debris, and personal protective equipment ("PPE") that cannot be decontaminated and released for unrestricted use. By-product materials are collected in work areas using drums or other containers that are specifically designated for the storage of by-product materials. The Company maintains agreements with two facilities for the disposal of by-product material generated by Lance.

Hazardous waste disposal consists primarily of low-level radioactive byproduct waste material that is produced through normal operations. During the 2024 financial year the Company discarded 33,955 kg (103 cubic metres) of byproduct waste material (2023: 28,007 kg or 80 cubic metres).

Table 4-3: Waste production and recycling

| Description                    | Unit | 2024   | 2023   |
|--------------------------------|------|--------|--------|
| Non-hazardous waste production | Kg   | 17,173 | 16,002 |
| Low level byproduct waste      | Kg   | 33,955 | 28,007 |

#### Transportation of hazardous substances

Risks associated with the handling and transportation of hazardous substances are controlled through the following measures:

- Shippers are required to maintain hazardous materials certification from the United States Department of Transportation;
- Drivers must have a hazardous materials endorsement and are trained in emergency response, shipping, material handling and offloading procedures;
- Deliveries are delayed during inclement weather;
- Standard operating procedures are strictly adhered to for offloading, handling, and operating systems for hazardous substances that include use of personal protective equipment and clothing, system alarms, and emergency wash stations; and
- The Company and shippers maintain emergency response procedures for emergency scenarios involving hazardous substances.

During the 2023 financial year, the Company hired an external company to conduct a shipping and transportation audit of Lance's Class 7 (radioactive) and waste materials to measure Lance's compliance with all relevant regulations. The audit did not reveal any violations of relevant regulations. No such audit was conducted during the 2024 financial year, but similar audits will be conducted in future.

#### Vegetation and food

Routine monitoring and analysis of vegetation samples may take place within the permitted license areas and surrounding environs in instances where a significant pathway to humans exists. Modelling for Lance has determined that the vegetation and food pathway represents less than 5% of the total dose to the public, so routine vegetation monitoring is not required.

#### Visual impacts

Measures are taken at Lance to mitigate visual impacts to facility and development areas as described below:

- Prompt revegetation of wellfield development areas after completion of construction;
- Limited facility outdoor lighting to reduce nuisance light to surrounding neighbours;
- Use of natural colours for facility infrastructure to better blend in with natural surroundings; and
- Trees are planted around plant facilities to provide a sound and visual barrier to the nearest neighbours and improve site aesthetics.

To date, the Company has planted 90 trees in total at Lance to act as a sound and visual barrier for the processing plant facility area.

#### Restoration and reclamation

Successful reclamation of disturbances caused by exploratory drilling, wellfield development and associated mining infrastructure is key to meeting both WDEQ and private landowner requirements for returning disturbed lands to pre-mine class of use and an important aspect of Peninsula's environmental stewardship responsibility.

The Company has a reclamation plan for Lance, approved by the WDEQ and affected surface landowners, covering aspects such as groundwater restoration, decontamination and decommissioning of process buildings, equipment, facilities, lined ponds, wellfields, soil and surface reclamation.

As required by Lance's Permit to Mine and Radioactive Materials License, the Company updates its restoration and reclamation liability on an annual basis and submits a report to WDEQ-LQD and WDEQ-URP who review and assess the adequacy of the Lance restoration and reclamation cost estimates. The bond includes the estimated independent thirdparty contractor rates to complete all reclamation activities as well as the estimated restoration costs for projected activities for the coming year. The estimate also includes a 25% contingency to ensure that adequate funds are available to return the site to pre-mining conditions. As at 30 June 2024, the total restoration and reclamation cost estimate for immediate closure of the Lance Project was estimated to be \$17,203,089 (2023: \$13,630,306). As required by law, the Company has provided a bond covering the full amount of this estimated liability. WDEQ-URP conducted an inspection in March 2024 and whilst the inspection report noted some minor documentation errors, it did not contain any observations regarding permitting violations.

An important principle adopted by Peninsula as part of its overall restoration and reclamation philosophy is to ensure that remedial activities are undertaken on an ongoing basis. For example, restoration and reclamation activities commence as soon as a wellfield has been mined out. This includes groundwater restoration, removal of all installed infrastructure and revegetation of impacted areas.

As part of the permitting amendments to allow for low pH leaching at Lance, the Company had to conduct a low pH FLT to confirm the results of laboratory tests conducted. To demonstrate proof of concept for groundwater restoration, the Company was required to provide the following performance-based evidence:

- Demonstration that groundwater restoration following low pH ISR can be achieved consistent with laboratory testing and geochemical modelling;
- Demonstration that injectivity will be adequately maintained during groundwater restoration following low pH ISR; and
- Demonstration that unanticipated events were captured, understood, and can be prevented or managed in future operations.

The Company was able to successfully meet all three of the stated criteria above and the interim FLT results were submitted to the WDEQ - Land Quality Division and WDEQ-URP in December 2019. Both agencies approved this Interim Restoration Report in April 2020.

During May 2022 the Company was notified that Lance was granted a license amendment that allows the use of several different oxidants in conjunction with low pH lixiviants in the uranium extraction process. Importantly, the Company has been granted approval to select from three different commercially available oxidants, gaseous oxygen, hydrogen peroxide, and sodium chlorate. The flexibility in selecting an oxidant would be useful during periods of supply shortages. The amended license also adds flexibility in the design and location of reagent storage and distribution systems, which may result in additional cost efficiencies.

#### Kendrick baseline studies and impact assessments

In December 2022, the Company submitted applications to the State of Wyoming regulatory authorities to expand the licensed area of the Lance Projects to include the Kendrick Area. These applications required numerous environmental and socioeconomic baseline studies or commentary on the following topics:

- Site characterisation of the existing conditions of the physical, biological, cultural and socioeconomic resources in the Kendrick area:
- Identification and classification of all the land uses within two miles from Kendrick, including vegetation types, livestock production, crop production, residences, recreation, aesthetics, mineral resources, abandoned wells and drillholes, surface and groundwater uses, land use plans and future land use;
- Population distribution, population projections, demography and schools of the Campbell and Crook counties;
- Determination of local socioeconomic baseline conditions, including current labour market, employment, income, gross domestic product, tax base, housing, medical and emergency services, of Campbell and Crook counties;
- Historical, scenic and cultural resources surveys;
- Description of the meteorology and climatology;
- Quantification of air quality and mitigation measures to minimise the impact of any construction or mining activities;
- Description of the geology, seismology, mineralogy, geochemistry and soils;
- Characterisation of the surface water and groundwater hydrology and groundwater quality, and delineation of wetland resources;
- Information on the existing ecological resources within
  the Kendrick area including searches for threatened and
  endangered species that may potentially be present.
  It is worth noting that no threatened and endangered
  species were identified in the Kendrick area. These studies
  covered terrestrial ecology aspects (vegetation and
  wildlife); and
- Baseline descriptions of the background radiological characteristics of the Kendrick area

#### **ENVIRONMENT**

The Company further provided detailed information on its planned activities at Kendrick, the potential impacts thereof and mitigation measures to reduce the potential impacts covering aspects such as:

- Information on how wells will be constructed and integrity testing thereof;
- ISR process in general;
- Description of how wellfields will be designed and operated;
- Water balance calculations;
- Details on monitoring well layout and design considerations;
- Explanations and details on wellfield leak detection and instrumentation systems that will be utilised;
- Information on flood protection measures that are planned to be implemented;
- Recovery plant, processing and chemical storage facilities;
- Instrumentation and control systems of the Ross central processing plant;
- Effluent control systems covering aspects such as gaseous emissions and airborne particulates and liquid and solid waste that may potentially be generated; and
- Existing and planned management, monitoring, audit, training, security, emergency response and quality assurance programmes.

Particular attention was also given to the development of credible accident scenarios and responses involving liquid waste and process fluids, yellowcake precipitation and dryer, fires and explosions, transportation, and natural disasters.

Mining, in any form, whether conventional underground or open pit or ISR, is an intrusive process which will have social and environmental impacts. For Kendrick, and the Lance Projects in its totality, there are basically three of these potentially uncompensated environmental costs:

- groundwater impacts;
- radiological impacts; and
- disturbances of the land.

The groundwater impacts are considered to be temporary in nature, as aquifer restoration activities will restore the groundwater to groundwater protection standards. The annual use of groundwater will not change, but the duration of this use will be extended by about 8 to 10 years.

The potential radiological impacts are small, with all AEA-regulated wastes being disposed of in Class I deep disposal wells within the Lance Projects or transported and disposed of at a site that is authorised by NRC.

The disturbance of the land for an ISR facility is quite small, both in terms of total area disturbed and magnitude of topographic changes, especially when compared with conventional surface mining techniques. All of the disturbed land will be reclaimed after the project is decommissioned and will become available and suitable for pre-construction uses. The annual area affected will not change, but the total cumulative area affected will increase as old wellfields are reclaimed and new wellfields are constructed and brought online over a 9 to 11-year extension period.

The Wyoming Department of Environmental Quality has been conducting a technical review of the Kendrick applications. Strata received several technical comments which have been addressed. As of July 2024, Strata has also received all of the surface owner consent forms from all land owners in the Kendrick Area. As a result, Strata anticipates the application will be released for public notice and comment and permit and license approval by December 2024.

#### Climate change

The Board has adopted a formal climate change policy. Peninsula Energy supports the goals of the 2015 Paris Agreement and is making a valuable contribution in providing an alternative to fossil-based fuels and the reduction in greenhouse gas emissions by producing uranium that is used in the production of electricity.

The Company has also identified key parametres which will be monitored and reported on to measure and understand the direct and indirect impacts of its own operations.

#### **Energy consumption**

Since the Lance project utilises in-situ recovery mining, there is no large excavation, haulage, and support equipment. The vehicle and equipment fleet are relatively small, so fuel consumption is low relative to other mining industries.

Lance projects are fully permitted to use low pH mining solutions. Laboratory and field tests indicate that, in comparison to alkaline leaching, considerably fewer pore volumes are required to extract the same amount of uranium from the ore body. It is anticipated that electricity consumption will decrease by more than half compared to alkaline leaching. This also means that water consumption from the approximately 1% of over production (bleed) during mining activities will also be considerably smaller.

A summary of energy consumption for Peninsula Energy is provided in the Table 4-4.

Table 4-4: Energy consumption

| Description                                     | Unit       | 2024      | 2023      |
|---|------------|-----------|-----------|
| Electricity consumption                         |            |           |           |
| Corporate office in Australia                   | kWh        | 5,173     | 5,232     |
| Lance Project                                   | kWh        | 1,628,263 | 1,719,070 |
| Efficiency (kWh per lb of uranium produced)1:   | kWh / lb   | N/A       | N/A       |
| Liquid propane consumption                      | Litres     | 162,661   | 176,028   |
| Efficiency (litre per lb of uranium produced):  | Litres     | N/A       | N/A       |
| Fuel consumption                                |            |           |           |
| Diesel and petrol consumed                      | Litres     | 85,770    | 62,353    |
| Efficiency (litre per lb of uranium produced)1: | Litre / Ib | N/A       | N/A       |

#### Notes:

### **Atmospheric emissions**

Table 4-5: Atmospheric emissions

| Description                       | Unit                     | 2024                 | 2023                  |
|-----------------------------------|--------------------------|----------------------|-----------------------|
| Radioactive atmospheric emissions |                          |                      |                       |
| Radon emissions generated         | MBq/year                 | 1.55E+05<br>(4.2 Ci) | 4.55E+05<br>(12.3 Ci) |
| Non-radioactive emissions         |                          |                      |                       |
| NOx (nitrogen oxides)             | T/year                   | 76.26                | 41.4                  |
| SOx (sulphur oxides)              | T/year                   | 5.04                 | 2.8                   |
| CO <sub>2</sub> (carbon dioxide)  | T/year                   | 3,100                | 1,813                 |
| VOCs (Volatile organic compounds) | T/year                   | 6.07                 | 3.9                   |
| Greenhouse gas emissions          | teqCO <sub>2</sub> /year | 2,829                | 1,520.2               |
| PM10                              | T/year                   | 19.82                | 18.7                  |

#### Reagent consumption

Table 4-6: Reagent consumption

| Description       | Unit   | 2024   | 2023   |
|-------------------|--------|--------|--------|
| Hydrogen Peroxide | Litres | 53,034 | 28,391 |
| Sulphuric Acid    | Tonnes | 4,811  | 2,848  |

Commercial operations remained idle



#### 5.1 Community Outreach and Communication Policy

As the operator of Lance, Strata is responsible for reporting to its owner, its stakeholders and the public about its exploration, development, licensing, construction, and production activities within the United States. Strata's management team has the responsibility for translating what Strata technical staff are doing into terms the public can understand and appreciate, and for communicating this information to a range of stakeholders including shareholders, landowners, mineral owners, businesspeople, lawmakers, government officials, the scientific community, educational institutions, regulatory officials, the media, and the general public.

Strata makes the information on its activities available to representatives of the media, organisations, individuals, and government and regulatory officials under an open-door policy except where prohibited by legal or other restrictions. Strata seeks the dissemination of accurate and timely information on its activities and programs to all who might benefit from or be affected by such activities and programs.

To ensure accurate and timely dissemination of information and responses to queries, the Company has developed a matrix and assigned responsibilities for the preparation and approval thereof.

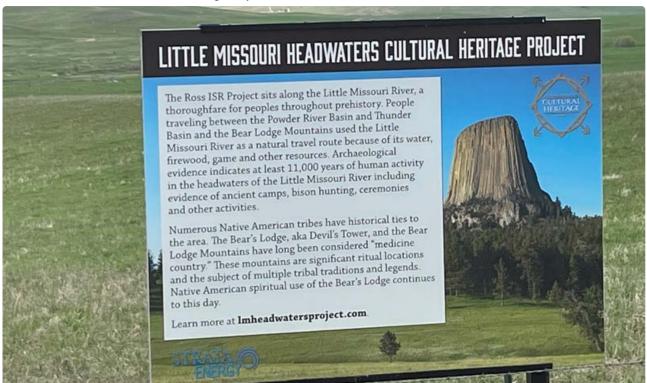
Strata's management team routinely attend city, county, and State government meetings to update the community on our activities, particularly when changes to the operation are proposed. Meetings are also scheduled with affected landowners as needed. Arrangements to participate in meetings with the County Commissioner's Group on a quarterly basis have been formalised. The Company has delegated responsibility to one of its staff members to attend the quarterly meetings of the Local Emergency Planning Commission and the Company will continue with its membership of the Sundance Chamber of Commerce.

#### 5.2 Little Missouri Headwaters Cultural Heritage Project

Lance sits along the Little Missouri River, a thoroughfare for peoples throughout prehistory. People traveling between the Powder River Basin and Thunder Basin and the Bear Lodge Mountains used the Little Missouri River as a natural travel route because of its water, firewood, game, and other resources. Archaeological evidence indicates at least 11,000 years of human activity in the headwaters of the Little Missouri River including evidence of ancient camps, bison hunting, ceremonies, and other activities. Numerous Native American tribes have historical ties to the area.

Strata acts as the custodian for a website (stratawyo.com/little-missouri-headwaters-cultural-heritage-project) created specifically for the Little Missouri Headwaters Cultural Heritage Project. This website is used by contributors to assemble information about historic human activity in the north-eastern Powder River Basin, giving Native American tribes and other interested persons the ability to learn more about properties of traditional religious and cultural importance where direct access to those properties might not be possible.

Little Missouri Headwaters Cultural Heritage Project



#### 5.3 Strata Energy Scholarship Programs

Since 2013, the Company has been awarding scholarships to Crook County students through its Strata Energy Scholarship Programs that currently consists of two programs, namely the Community Energy Scholarship and the Opportunity Scholarship.

The Community Energy Scholarship is a 4-year scholarship with an annual eligibility requirement amounting to US\$2,000 per academic year for a total of four students who study in the fields of science, technology, engineering, or mathematics.

The Opportunity Scholarship is an annual scholarship whereby one recipient receives \$500 per academic year and is available to high school graduates pursuing trades or college education, regardless of the field of study.

Since inception, the Company has awarded more than US\$39,000 to Crook County students in scholarships.

#### 5.4 Procurement and recruitment

To the extent possible the Company recruits its employees for Lance from the surrounding area. Only in instances where required expertise is not available locally would the Company reach beyond the local area to find certain expertise. Materials required for construction and operations (pipe, fittings, well casing, vehicles) at Lance are sourced locally and regionally to the extent possible. Consumables such as fuel and propane are procured locally. Mining reagents are not available locally and are sourced through large national vendors.

#### 5.5 Extraction royalties

Strata makes direct economic contributions in the form of various royalties and fees related to production and use of privately owned surface property. Royalties are typically based on sales of uranium and are paid to royalty interest owners on private land mining claims. Additionally, fees are paid to the Federal Bureau of Land Management and to the State for the sub-surface leases held by the government.

## 5.6 Participation on industry bodies / associations

Through its United States based subsidiary Strata Energy the Company actively participates and contributes to dialogue on matters related to uranium mining in the United States. Strata Energy is a member of the Uranium Producers of America and a member of the Wyoming Mining Association.

Peninsula Energy is a contributing member of the Nuclear Energy Institute ("NEI").

## **Corporate Directory**

#### **Directors**

John Harrison Non-Executive Chairman
Wayne Heili Managing Director / CEO
Harrison Barker Non-Executive Director
Mark Wheatley Non-Executive Director
Brian Booth Non-Executive Director
David Coyne Non-Executive Director

## Managing Director / Chief Executive Officer

Wayne Heili

#### Interim Chief Financial Officer

Willie Bezuidenhout

#### Chief Executive Officer - Strata Energy

Ralph Knode

### **Company Secretary**

Jonathan Whyte

#### Registered and Principal Office

Units 32/33, 22 Railway Road, Subiaco, WA 6008

PO Box 8129,

Subiaco East, WA 6008

Telephone: +61 8 9380 9920 Fax: +61 8 9381 5064 Email: info@pel.net.au Website: www.pel.net.au

#### **Share Registry**

Link Market Services Limited Level 12, QV1 Building 250 St Georges Terrace Perth, WA 6000

Telephone: 1300 554 474 Fax: +61 2 9287 0303

#### **Auditors**

BDO Audit Pty Ltd Level 9 Mia Yellagonga Tower 2 5 Spring Street Perth, WA 6000

#### Stock Exchange

Peninsula Energy Limited is a public company listed on the Australian Securities Exchange ("ASX") and incorporated in Western Australia.

Peninsula trades under the ticker 'PENMF' on the OTCQB Venture Market in the United States.

#### **ASX Codes**

PEN - Ordinary Fully Paid Shares

#### **ABN**

67 062 409 303